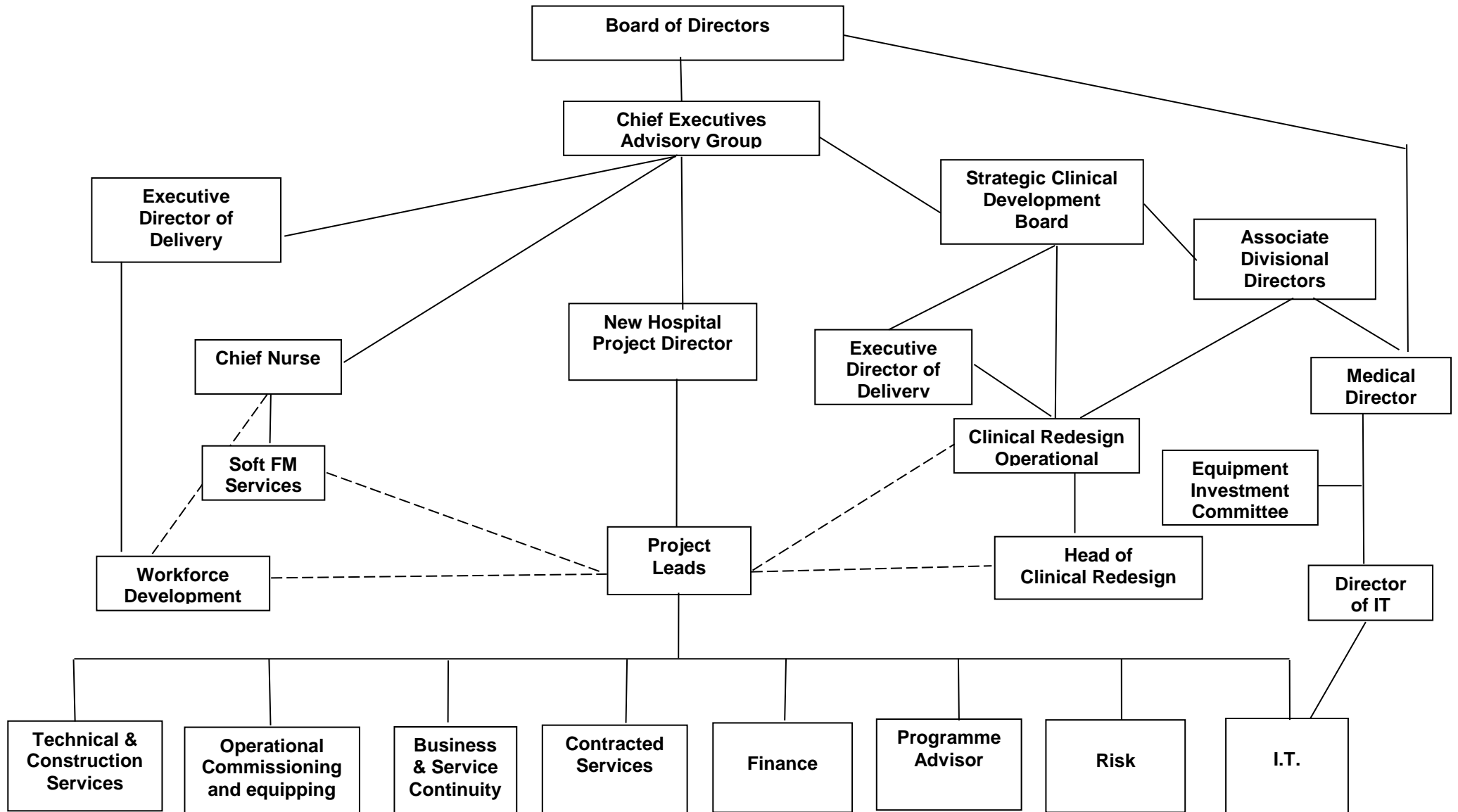


Trust management and New Hospital project interactions



In Autumn 2008 the Trust established a New Hospital Commissioning and Move Group (which reported to the Strategic Clinical Development Board chaired by the Chief Executive) to manage the commissioning process for the new Acute Hospital.

The Commissioning and Move Group was responsible for the development and approval of Final Commissioning Plans and strategically managed the whole commissioning and transfer process. In liaison with Project Co. the group worked to develop, across the Trust, an understanding and awareness of the commissioning process and its key objectives

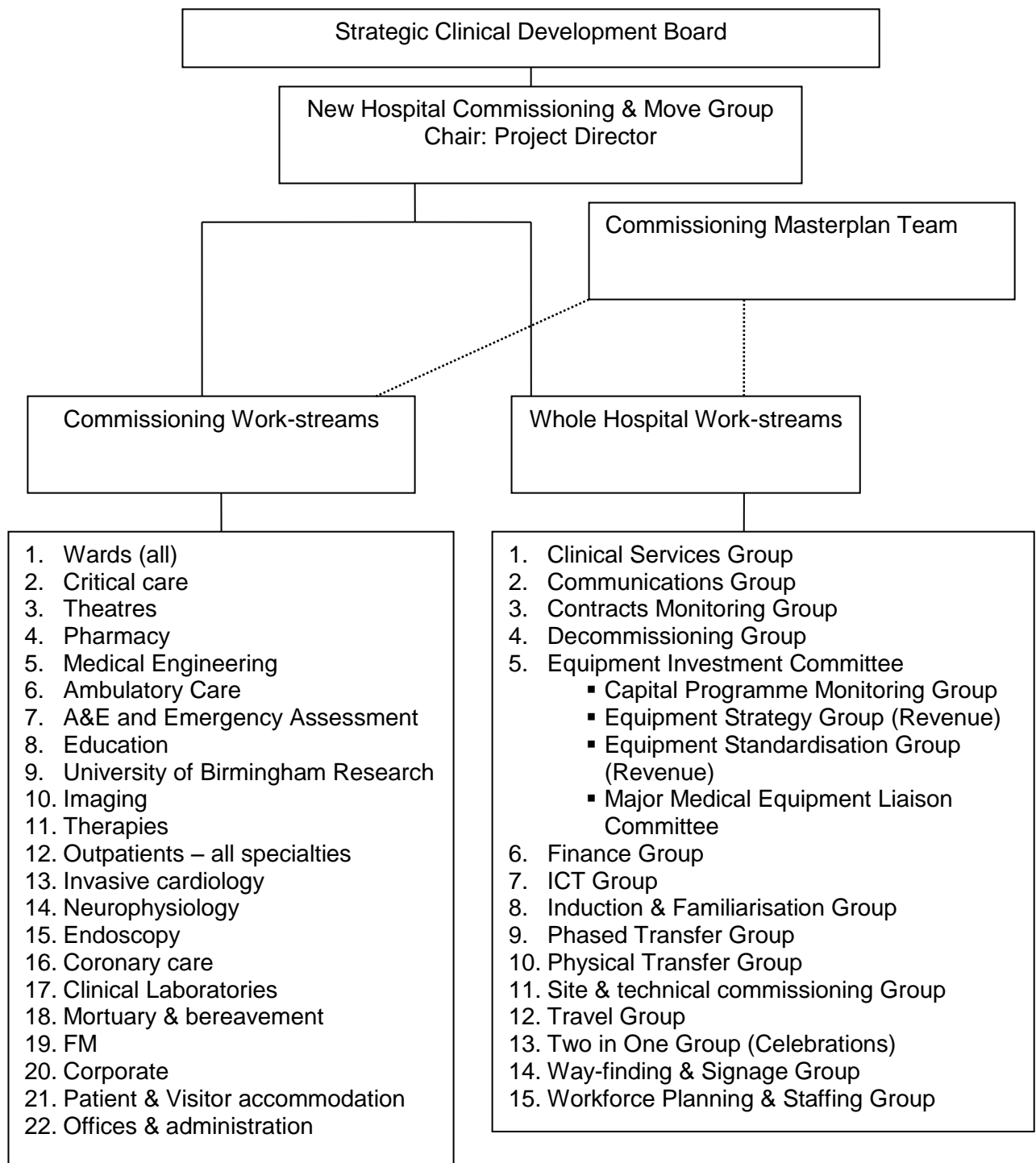
In support of the Commissioning and Move Group was the Commissioning Masterplan Team. Led by the Head of Operational Commissioning and Equipping, and with membership drawn from the Project Team, the Commissioning Masterplan Team co-ordinated and monitored the work undertaken within the Operational Commissioning and Whole Hospital Work-streams and ensured that detailed plans and programmes for commissioning and the move were developed and implemented. The Masterplan Team reported to the New Hospital Commissioning and Move Group on a monthly basis.

Key to the successful delivery of the commissioning process was the production of clear and detailed commissioning plans executed by an informed body of staff. This was achieved by the introduction of a number of Commissioning Work-streams covering each clinical and non-clinical area in the hospital and Whole Hospital Work-streams covering specific areas of work such as equipping, finance, ICT, control of infection, induction and training etc. The Work-streams worked to prescribed work templates and delivered and completed work in accordance with an agreed programme.

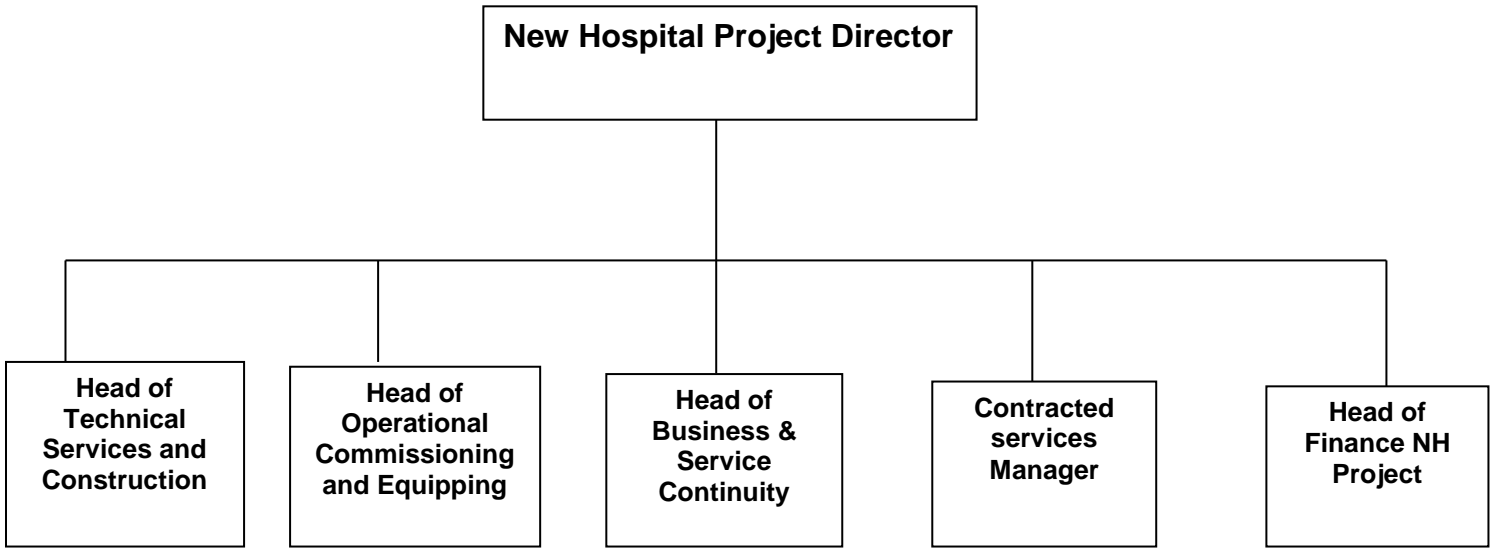
The Commissioning Work-streams were embedded within the Trust's operational workforce. Each Work-stream was managed by an Operational Commissioning Lead who was held accountable for the development and delivery of the departmental/ ward commissioning plans.

The Whole Hospital Work-streams were responsible for writing and managing commissioning programmes for their specific areas of work, co-ordinating activities and advising other groups as appropriate. Covering whole hospital and strategic matters, they tailored their work plans and timing of delivery to meet the requirements of the Operational Commissioning Work-streams.

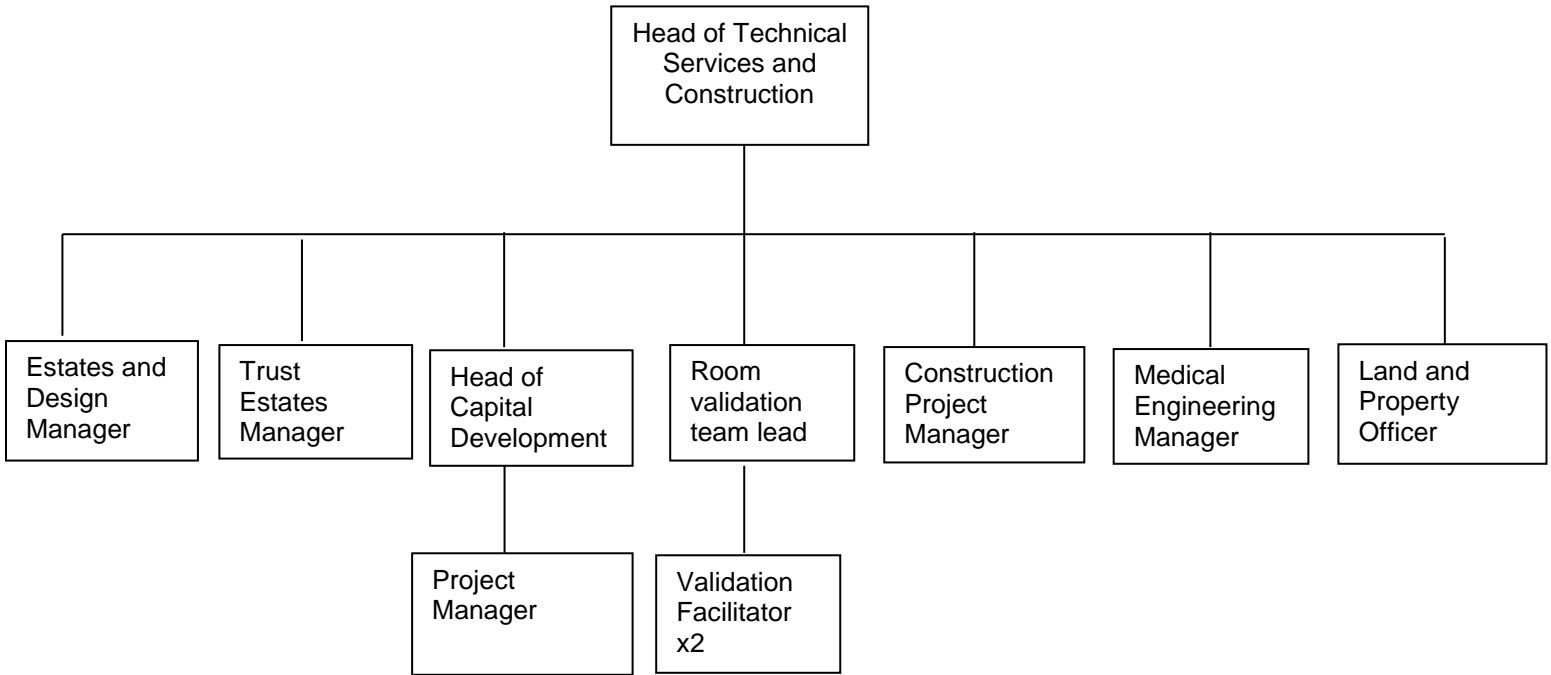
Operational Commissioning Structure



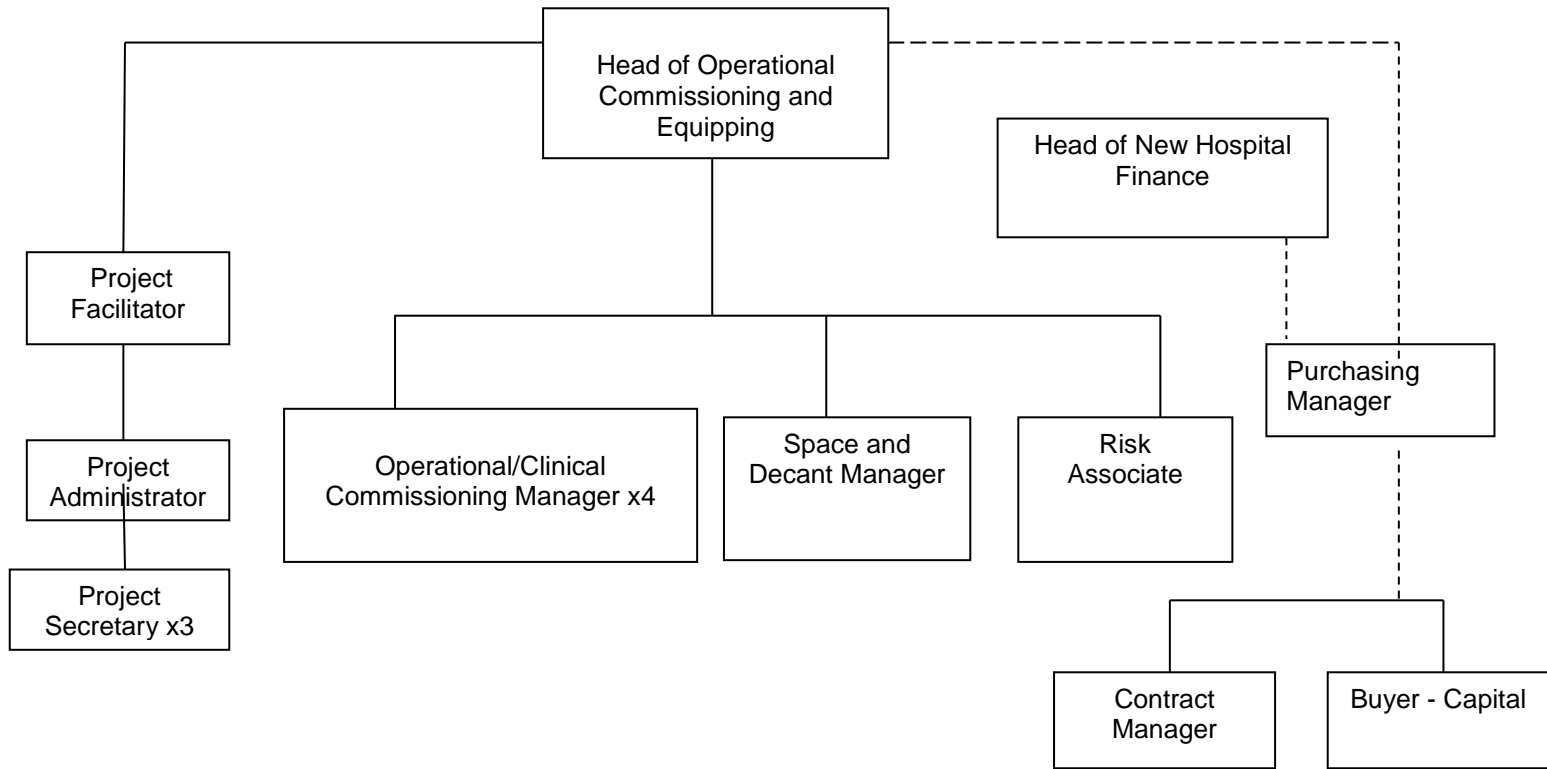
New Hospital Project Team



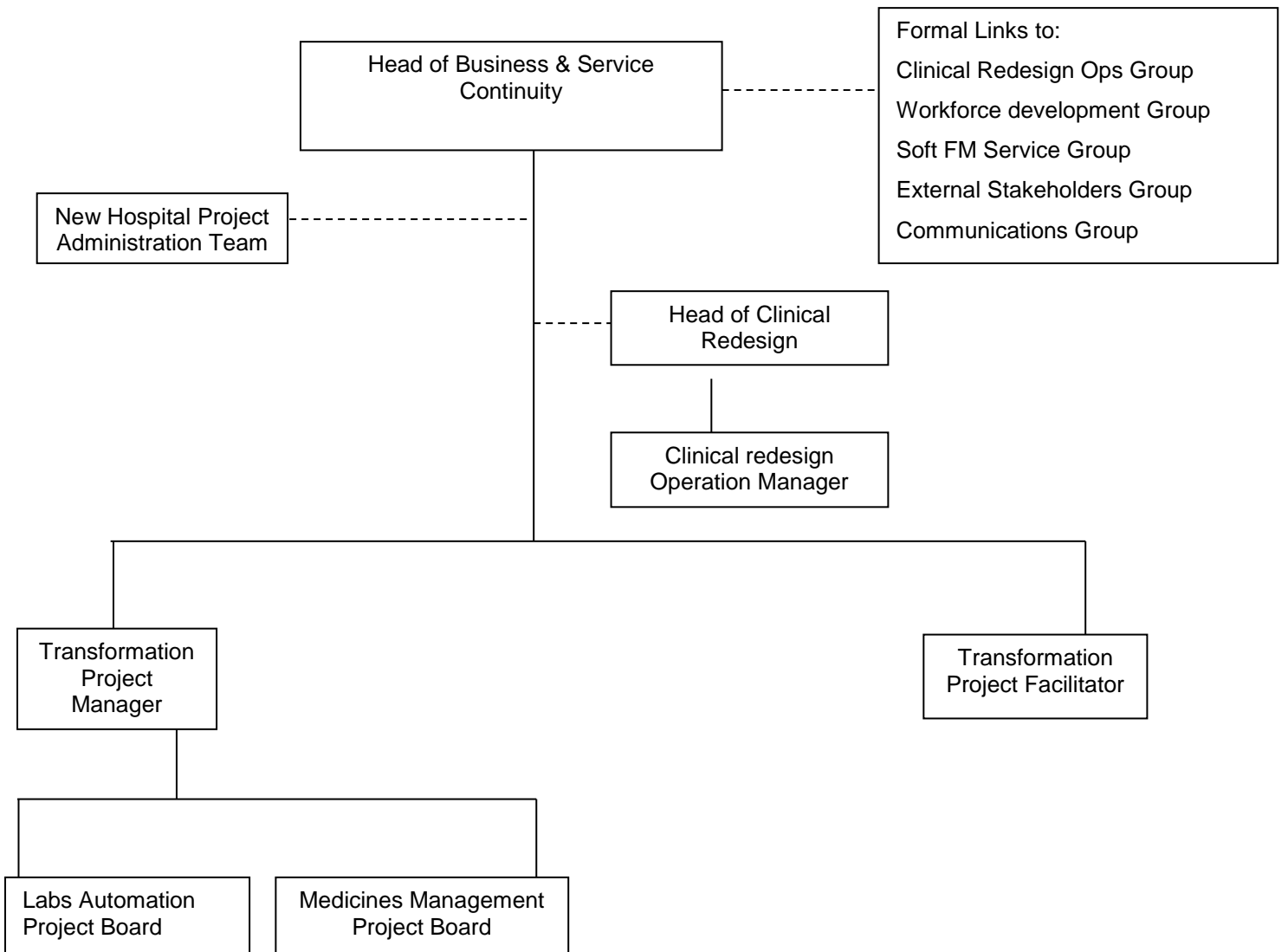
Technical Services and Construction Team



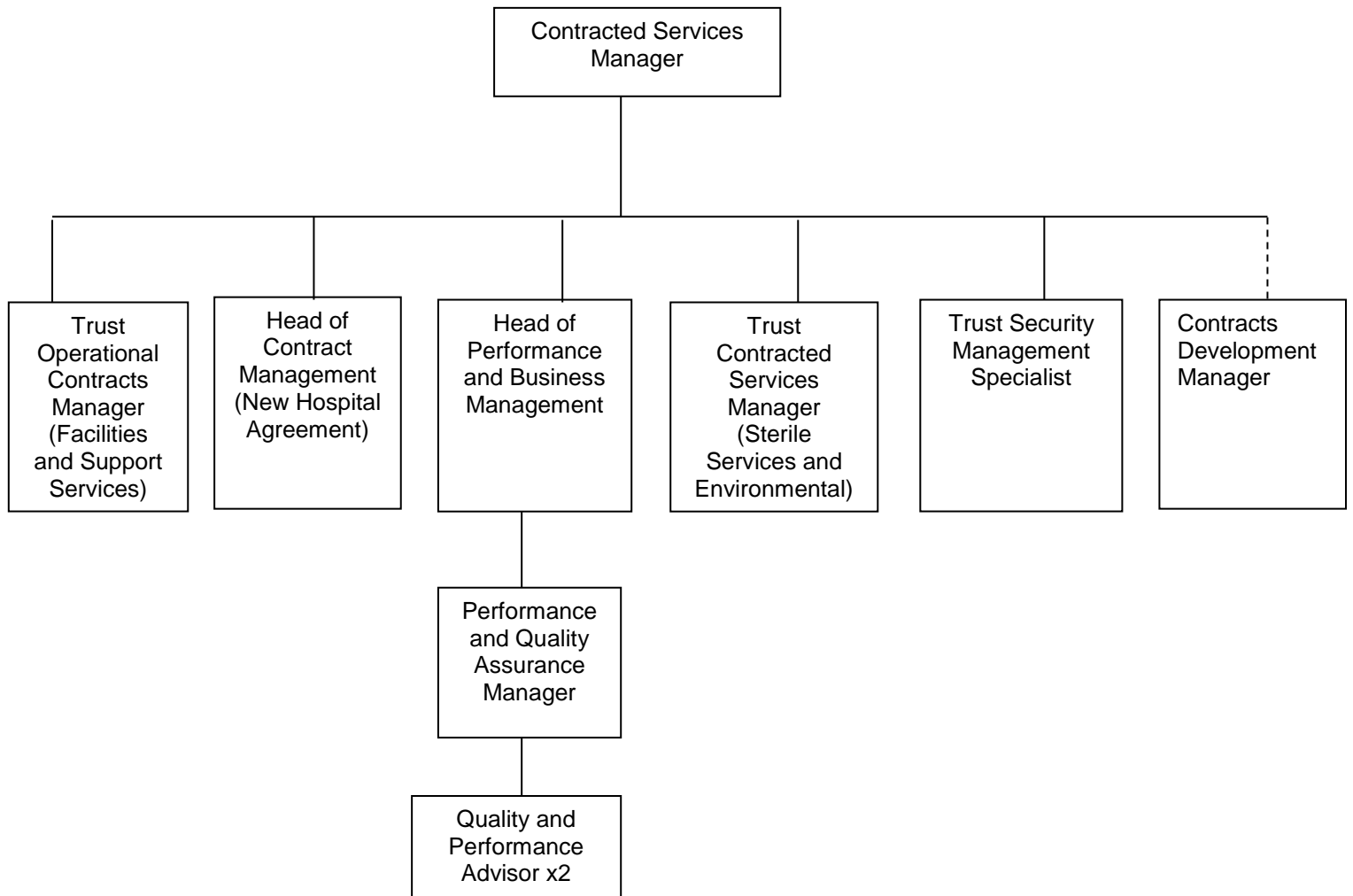
Operational Commissioning and Equipping Team



Business and Service Continuity



Contract Management Team



Finance Team

